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*Adm. 10.2*

NRO REVIEW COMPLETED

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24 August 1965

**MEMORANDUM FOR: Deputy Director for Science and Technology**

**SUBJECT: DD/S&T Initiative to Assist NPIC**

1. I have read the Inspector General's report on NPIC and the NPIC White Paper, and have had some discussions with Mr. Borel. It is apparent that DD/S&T is partially responsible for many of NPIC's problems, and I recommend DD/S&T initiative in taking steps now to preclude the perpetuation of the presently unsatisfactory operating relationships, and improve the existing situation.

2. In several places in his report, the Inspector General critically cites the lack of integrated management and design in the collection and exploitation systems. These appear in Appendix A. NPIC does not point the finger quite so clearly, but they do recognize the problem as indicated by the extracts from their White Paper, which appear in Appendix B.

3. I have informally discussed with [ ] the desirability of implementing a Program Review Board comprised of Director, OSA; Director, SPS; and myself as permanent members, with representation from NPIC and/or NSA, OEL, DOD, and other organizations, as appropriate. Such a board, with program approval authority for programs involving an expenditure of NRO (CIA) funds, can insure that systems integration is achieved to the maximum extent possible.

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4. In addition to the Program Review Board, I propose the use of Design Reviews, when appropriate, to make detailed examinations of systems, or to investigate particular areas within systems, as appropriate, to insure that the best possible configuration is achieved. A suitable charter for such Design Review Boards is attached as Appendix C.

**DD/S&T**


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5. I would like to discuss the details of implementation of these recommended actions with you with the objective that DD/S&T can then make suitable recommendations to DCI, NPIC, Inspector General, NRO, and possibly NSA and others to obtain wide co-operation in solving this basic problem of system integration, and establish the definite and tangible steps which will be taken.



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**Attachments:**

- 1 - Appendix A
- 2 - Appendix B
- 3 - Appendix C

**Distribution:**

- Copy 1 and 2 - DD/S&T
- Copy 3 and 4 - RCS Chrono
- Copy 5 and 6 - DD/S&T Registry

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